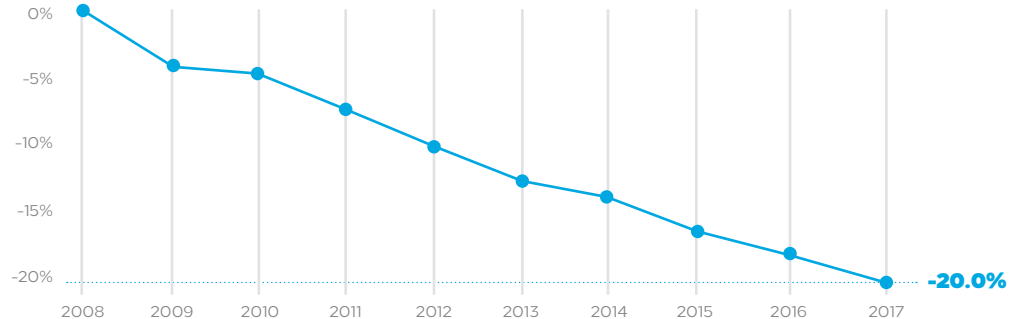




Water is the lifeline for our hotels and communities. We are committed to water stewardship across our value chain in order to preserve this precious resource.

Reduced water consumption by **20.0%**

water use per square foot



\$1 BILLION

saved since 2008 by operating sustainably and reporting, managing and reducing energy, water and waste through LightStay

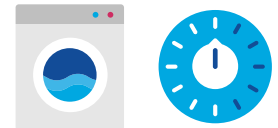
WATER STEWARDSHIP

Launched **2025 Water Commitments** applying a value chain approach across our hotel operations, supply chains and communities

Signed the **United Nations CEO Water Mandate**, demonstrating our commitment to furthering the global dialogue on water stewardship



INNOVATION



2,700

hotels using **low temperature laundry technologies** that can deliver 40% water reduction and 50-75% energy savings with every wash

CONTEXT-BASED PILOTS



Completed first **global water risk assessment** for all of our hotels using **World Wildlife Fund's** Water Risk Filter



Initiated **context-based water pilot programs** in collaboration with **World Wildlife Fund** to promote stewardship in high water risk areas in the U.S., South Africa and China

TRAINING



Launched **water-awareness training video** for Team Members across the world

